



FY2025

Summary of Consolidated Financial Results

April 10, 2026

TAKEUCHI MFG. CO., LTD.

(Stock code: 6432)

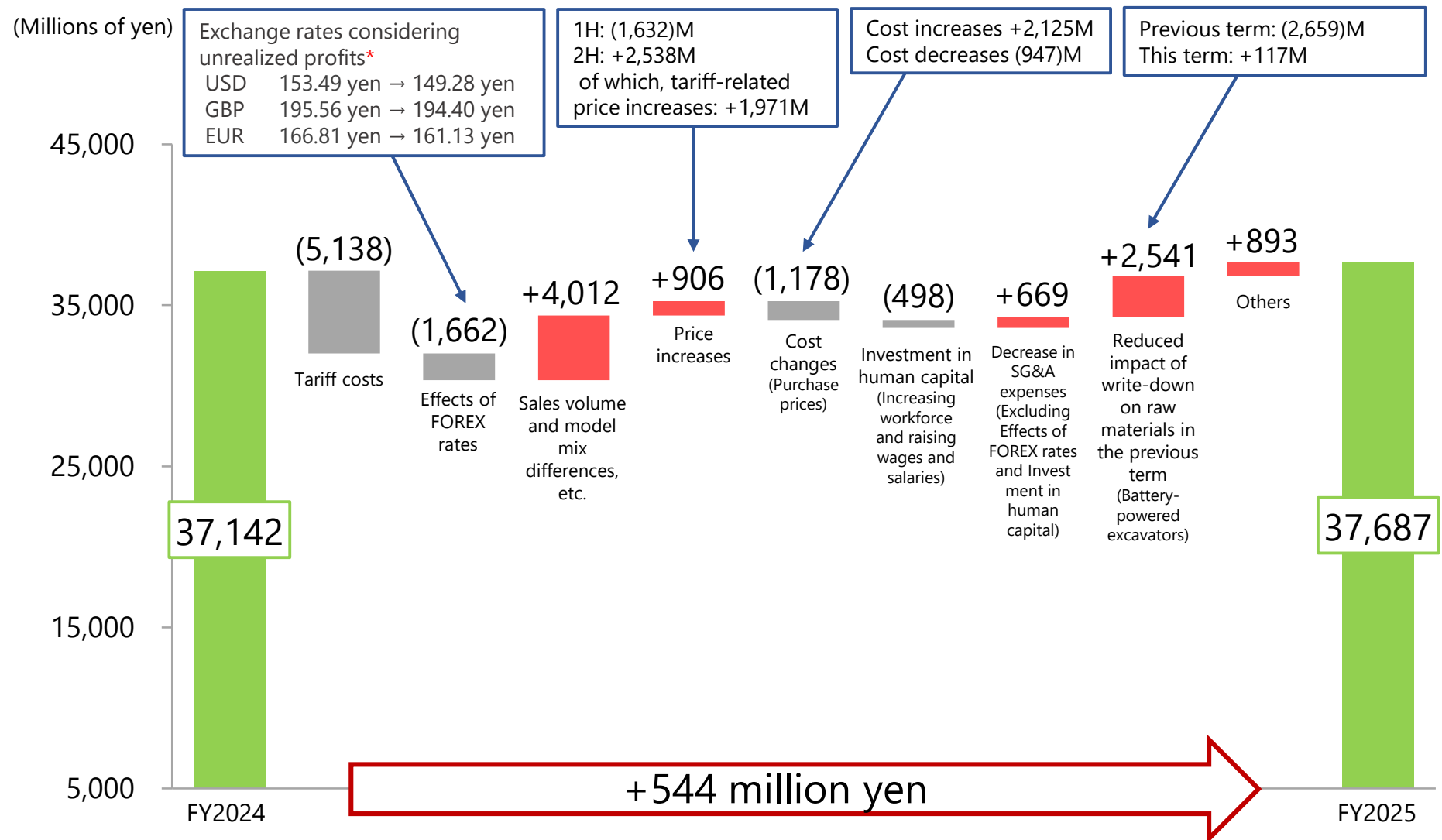
TAKEUCHI
From World First to World Leader

Financial Highlights

(Millions of yen)	Full year (March - February)					Full year (March - February)			
	FY2024 Results	FY2025 Results	Percentage of total sales	Year on year		FY2026 Forecast	Percentage of total sales	Year on year	
				Change	Change (%)			Change	Change (%)
Japan	1,878	1,376	0.6%	(502)	(26.7)%	1,260	0.5%	(116)	(8.4)%
North America	120,064	128,483	57.0%	+8,419	+7.0%	136,100	55.8%	+7,616	+5.9%
Europe	87,578	89,487	39.7%	+1,908	+2.2%	98,940	40.5%	+9,452	+10.6%
Asia/Oceania	2,845	4,041	1.8%	+1,195	+42.0%	6,390	2.6%	+2,348	+58.1%
Others	863	1,896	0.8%	+1,032	+119.6%	1,310	0.5%	(586)	(30.9)%
Net sales	213,230	225,284	100.0%	+12,054	+5.7%	244,000	100.0%	+18,715	+8.3%
└ Parts sales	17,362	18,573	8.2%	+1,210	+7.0%	20,750	8.5%	+2,177	+11.7%
Operating profit	37,142	37,687	16.7%	+544	+1.5%	37,300	15.3%	(387)	(1.0)%
Ordinary profit	35,608	39,187	17.4%	+3,578	+10.1%	36,500	15.0%	(2,687)	(6.9)%
Profit attributable to owners of parent	26,113	28,270	12.5%	+2,156	+8.3%	25,900	10.6%	(2,370)	(8.4)%
Capital investment	3,333	3,215	1.4%	(118)	(3.5)%				
Depreciation	3,755	3,166	1.4%	(588)	(15.7)%				
R&D	2,158	2,445	1.1%	+286	+13.3%				
Orders received	162,750	190,434	—	+27,683	+17.0%				
Order backlogs	78,417	43,568	—	(34,849)	(44.4)%				

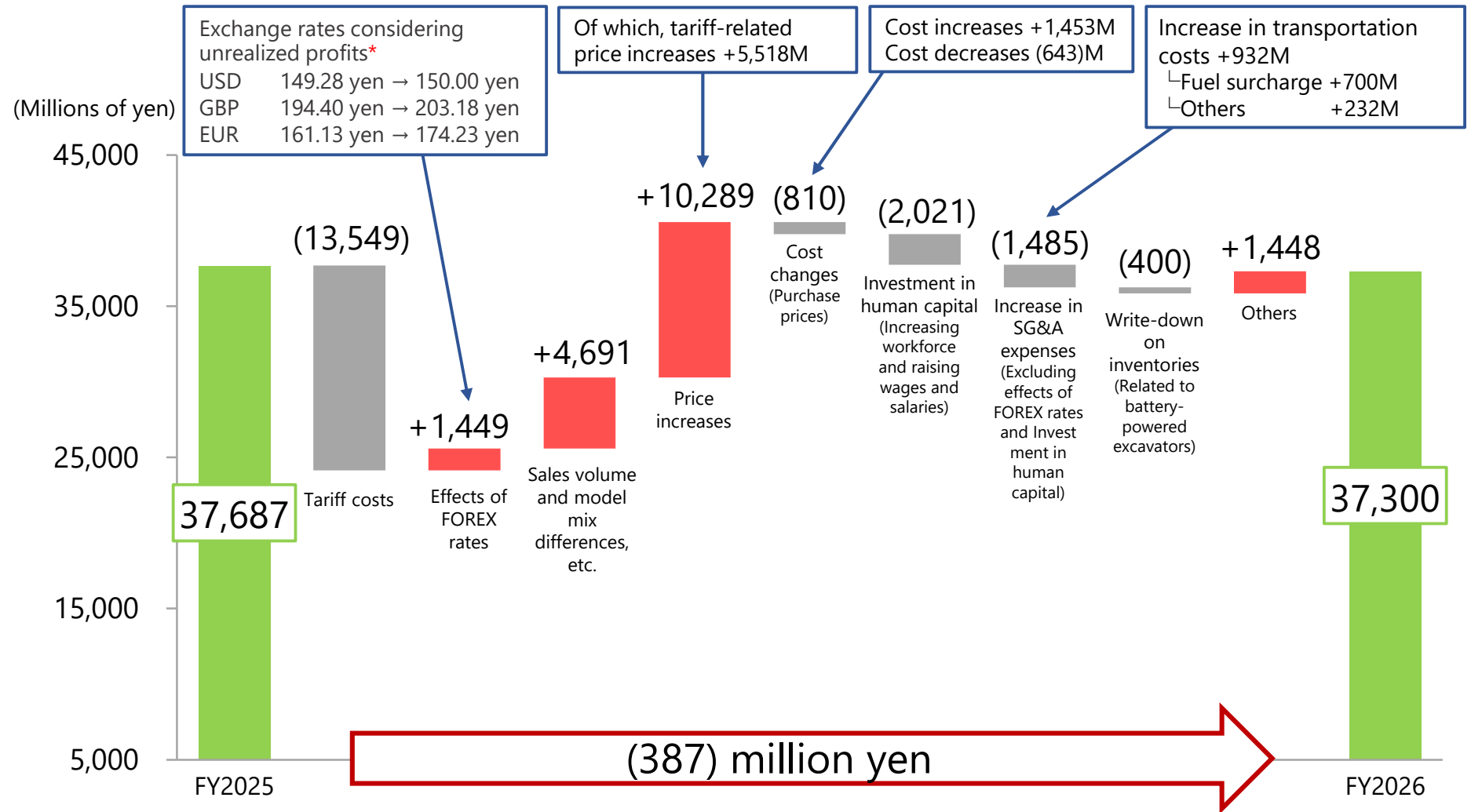
Exchange rates	FY2024 (Average rate)					FY2025 (Average rate)					FY2026
	1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	4Q	Full year	Assumed Rate
JPY/USD	152.45	156.84	146.94	153.67	152.65	147.56	145.81	151.05	155.69	149.97	147.00
JPY/GBP	194.22	199.39	192.51	192.40	194.85	191.31	196.92	200.26	210.23	200.58	200.00
JPY/EUR	164.58	168.43	160.60	160.32	163.74	158.62	167.39	175.04	182.89	169.63	174.00
JPY/RMB	20.75	21.76	20.66	21.34	21.13	20.75	19.93	20.74	22.05	20.87	21.20

Factors of Increase/Decrease in Operating Profit (FY2025 Full year)



*Exchange rates considering unrealized profits: Rates take into account transportation and inventory periods from Japan to sales subsidiaries in the US, UK, and France.

Factors of Increase/Decrease in Operating Profit (FY2026 Full Year Forecast)



*Exchange rates considering unrealized profits: Rates take into account transportation and inventory periods from Japan to sales subsidiaries in the US, UK, and France.

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Forecasts are based on information that was available when this document was prepared. The forecasts are vulnerable to many uncertainties including, but not limited to, changes in demand and other aspects of market conditions and foreign exchange rate movements. Consequently, actual results of operations may differ from this forecast because of changes in a variety of factors.